

OPTIGY GROUP

Building a Stronger Healthcare Workforce The Advantages of an Exclusive Recruitment Partnership

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Introduction

This white paper explores the challenges faced by healthcare organizations in attracting top talent and proposes a solution: partnering exclusively with a single recruitment agency.

The Problem: Scattered Efforts, Limited Results

Many healthcare organizations, lacking the internal resources to fill critical vacancies quickly, turn to multiple recruitment agencies. While this approach might seem like a way to broaden the candidate pool, it often leads to:

- **Reduced Efficiency:** Managing multiple agencies consumes valuable time spent briefing them, fielding calls, and sifting through duplicate applications.
- **Inconsistent Communication:** Different agencies have varying communication styles and expectations, creating confusion for both the healthcare organization and the candidate.
- **Superficial Candidate Matching:** With multiple agencies competing, the focus shifts to a "spray and pray" approach, resulting in a lower quality of candidates presented.

The Solution: A Focused Partnership

Partnering exclusively with a single, specialized healthcare recruitment agency offers several advantages:

- **Streamlined Efficiency:** A dedicated point of contact simplifies communication and reduces administrative burden. Onboarding your ONE agency becomes faster with a streamlined process. Less time spent managing multiple agency relationships, fielding calls, and sifting through candidates from various sources.
- **Deeper Understanding of Needs:** Building a long-term relationship allows the agency to develop a customized recruitment strategy aligned with your unique culture and goals. This allows the agency to truly become an extension of the organization.
- Improved Candidate Quality: The agency has a vested interest in finding the perfect fit. They can leverage their expertise and extensive network to identify top talent, including passive candidates, while maintaining confidentiality (MagicHire).

Benefits Beyond Efficiency

• Cost Savings: Negotiating a bulk rate with a single agency can lead to lower recruitment fees (MLK). Additionally, the streamlined process reduces the time and resources needed to fill vacancies (LinkedIn).

- Enhanced Employer Brand: Consistent communication with a single agency ensures a unified employer brand message throughout the recruitment process (G2).
- Improved Candidate Experience: Candidates have a more streamlined application process and a dedicated point of contact within the agency. Eliminates the possibility of the same candidate applying through multiple agencies for the same role. 40% of applicants won't go on with the hiring process if the first interaction with a recruiter was poor (Glassdoor). This matters as 62% of companies and 86% of recruiting managers say that the current job market is driven entirely by candidates (G2)
- Stronger Partnership: Building trust with a single agency fosters a collaborative approach, leading to better long-term results. If an agency is up against other firms, they have to play it safe and reduce their inputs; which may be the only commercially responsible decision for them (Savvi). Agencies tend to spend their time on roles where they have a better chance at filling. Exclusive roles are a priority for an agency, they will spend more time and use more resources to fill the position (MLK).

Choosing the Right Partner

Selecting the right exclusive partner is crucial. Conduct thorough research to ensure they:

- **Specialize in Healthcare Recruitment:** Experience in the healthcare industry guarantees a deep understanding of specific roles and qualifications.
- **Align with Your Values:** Choose an agency that shares your commitment to diversity, equity, and inclusion. 75% of U.S. applicants report that a diverse workforce is essential when evaluating job offers (Glassdoor).
- **Demonstrate Experience:** Look for an agency with cumulative experience with placements in similar healthcare organizations.

Conclusion

By partnering exclusively with a specialized recruitment agency, healthcare organizations can overcome the challenges of a scattered approach. This collaborative partnership leads to a more efficient recruitment process, improved candidate quality, an improved candidate experience, and ultimately, a stronger healthcare workforce.

Appendix

WORKING WITH SEVERAL AGENCIES	WORKING WITH ONE AGENCY
Agency Onboarding Process:	Agency Onboarding Process:
Brief multiple agencies on hiring process, company	Brief ONE agency.
culture, company history and future.	
Job Specifics:	Job Specifics:
Brief multiple agencies on the specifics of each of the	Brief ONE agency.
jobs you want them to submit candidates for,	
compensation, bonus, benefits, career advancement	
opportunities.	
Agency Agreements:	Agency Agreements:
Unless the organization uses their own proprietary	Sign ONE Agency Agreement.
agency agreement, the organization will sign different	
agreements with a variety of stipulations, payment	
schedules, guarantee language, price per hire etc.	
Continuous Communication on Progress:	Continuous Communication on Progress:
Multiple agencies will reach out to in-house team to ask	In-house team has ONE weekly meeting (or
for candidate status or to inform in-house team of their	2 if desired) with ONE agency representative
sourcing activities, KPIs, and progress.	to review the status of all candidates. Much
	easier agency management.
Payment Communication:	Payment Communication:
Multiple agencies have different payment expectations	One agency, one payment agreement.
and timelines. Agencies will reach out to in-house team	
until payments have been received to pay their	
recruiters' commissions.	
Agency Guarantees Visibility:	Agency Guarantees Visibility:
As agencies have different language around guarantee to	With ONE agreement, it will be much easier
replace a candidate when leaving an organization before	to remember if the agency guaranteed to
a certain amount of time, or refunding placement fee, it	replace the candidate or reimburse the
is difficult for in-house teams to be aware of all the	placement fee when s/he leaves before a
different arrangements per their agreements.	certain amount of time.
If you like to juggle:	Instead:
Numerous back and forth with different agencies,	Focus on building a strong relationship with
which will be time-consuming and require much more	one dedicated partner, eliminating potential
project management.	confusion and conflicts.
Agency Focus:	Agency Focus:
The agency will know that a competitor is also	The ONE agency will take ownership of all
recruiting for the role. They will put in the amount of	success as they are the exclusive agency for
effort commensurate with their chances of success, and	the organization and will give all of their
then they will move on to the next opportunity (Savvi).	focus on these searches.
Recruitment Approach Smart and Dray commonth Read against the clock	Recruitment Approach:
Spray and Pray approach. Race against the clock	You are allowing space for the consultancy
knowing other agencies are searching for the same	side of the recruitment service to bring real
candidates.	value.

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